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Message Text

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PAGE 01 VIENNA 06952 081107Z

53
ACTION IO-14

INFO OCT-01 EUR-25 ISO-00 AID-20 EB-11 SIL-01 LAB-06

COME-00 TRSE-00 XMB-07 AF-10 ARA-16 EA-11 NEA-14

RSC-01 DRC-01 /138 W
---------- 003746
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E. O. 11652: N/A
TAGS: UNIDO AORG EAID US
SUBJECT: UNIDO - EVALUATION

REF: (A)STATE 161128; (B) STATE 152860

SUMMARY - SUGGESTIONS CONTAINED REFTELS DISCUSSED WITH AFIFI, SENIOR ADVISER TO EX. DIRECTOR. AFIFI'S REACTION GENERALLY NEGATIVE ALTHOUGH HE WILL DISCUSS MATTER WITH ABDEL-RAHMAN. END SUMMARY.

1. IN ABSENCE PAUL MCCUSKER WHO ON EXTENDED HOLIDAY AND IN VIEW OF FACT THAT MCCUSKER'S PLANNING, PROGRAMMING, EVALUATION UNIT IN ANY CASE IS SUBORDINATED TO AFIFI (NO ARRANGEMENT OF THE KIND SUGGESTED REFTELS COULD BE AGREED TO BY MCCUSKER WITHOUT AFIFI'S APPROVAL), POSSIBILITY OF STUDY OF EVALUATION PROCEDURES ALONG LINES REFTELS TO SERVE AS SPRINGBOARD FOR PC-V DISCUSSION EXPLORED AT LENGTH WITH AFIFI

2. WE MADE STRONG PITCH TO EFFECT SOME ACTION OF THIS KIND, DESIGNED TO FUCUS PC-V DISCUSSION, NECESSARY IF USEFUL EXCHANGE OF VIEWS TO BE HAD AND PROGRESS TO BE MADE IN MOVING UNIDO EVALUATION ACTIVITIES FORWARD ALONG MORE PRODUCTIVE LINES. IN THIS CONNECTION AFIFI SAID THAT SECRETARIAT ITSELF PLANNED
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PAGE 02 VIENNA 06952 081107Z

TO PREPARE NOTHING ON EVALUATION ITEM FOR PC-V BEYOND ONE-PAGE

Declassified/Released US Department of State EO Systematic Review 30 JUN 2005

Declassified/Released US Department of State EO Systematic Review 30 JUN 2005

PAPER MERELY RECALLING THE OUTCOME OF DISCUSSION AT IDB-VII.
WE MADE CLEAR THAT U.S. WOULD CARRY COST OF KITCHELL'S STUDY,
THAT KITCHELL PREPARED SUBMIT STUDY PLAN TO SECRETARIAT
FOR EXAMINATION AND THROUGH THEM TO INTERESTED GOVERNMENTS,
AND THAT WE WERE FLEXIBLE ON APPROACH, EMPHASIZING AS PER
REFTEL (A) THAT OUR BASIC CONCERN WAS TO ASSURE THAT SECRETARIAT
HAD BENEFIT OF CLEAR THINKING BY AND BETTER GUIDELINES FROM
MEMBER GOVERNMENTS ON FURTHER EVALUATION ACTIVITY.

3. AFIFI SAID ANY DECISION TO MOVE ALONG LINES SUGGESTED
WOULD REQUIRE PRESONAL APPROVAL OF ABDEL-RAHMAN AND THAT HE
WOULD BE GLAD TO DISCUSS MATTER WITH HIM. HIS OWN VIEW, HOWEVER,
WAS THAT, GIVEN THE "SENSITIVE"NATURE OF THE SUBJECT, AS
WITNESS THE DISCUSSION AT PC-IV/IDB-VII, THE SECRETARIAT WOULD
NOT WISH TO PUT FORWARD ANY PAPER OF SUBSTANCE ON THE SUBJECT.
MOREOVER, HE WOULD NOT BE IN FAVOR OF HAVING THE EXECUTIVE
DIRECTOR CIRCULATE A STUDY ON EVALUATION PREPARED BY EXPERTS
OR CONSULTATNTS FROM ONE OR MORE DEVELOPED COUNTRIES. (HE
OBVIOUSLY CONVINCED THAT LDC'S WOULD NOT JOIN IN SUCH EXERCISE).
HE ARGUED THAT IN ANY CASE SOME DEVELOPED COUNTRIES HAD SAID
DURING LAST SPRING'S MEETINGS THAT THEY WERE PREPARED TO MAKE
AVAILABLE THE LESSONS'S OF THEIR OWN EXPERIENCE WITH EVALUATION
IN THE TA/FOEEIGN AID FIELD, INCLUDING METHODOLOGY, AND HOPED
THEY WOULD DO SO FOR PC-V DISCUSSION.

4. UPSHOT OF FURTHER DISCUSSION WAS COMMENT BY AFIFI THAT,
IF U.S. DECIDED ASSIGN KITCHELL ON TDY TO UNIDO MISSION FOR PURPOSE
OF MAKING CLOSE-UP STUDY OF UNIDO EVALUATION PROCEDURES, HE
WOULD COOPERATE WITH HIM IN EVERY WAY AND PERSONALLY SEE TO
IT THAT KITCHELL HAD FULL ACCESS TO UNIDO OFFICIALS AND MATERIALS.
ANY CONCLUSIONS AND PROPOSALS THAT KITCHELL DEVELOPED COULD
BE CIRCULATED TO PC-V OR LATER AS U.S. DELEGATION SUBMISSION,
PERHAPS JOINED BY OTHERS.

5. COMMENT: IN OUR VIEW, LIKELIHOOD OF ABDEL-RAHMAN TAKING
DIFFERENT VIEW FROM AFIFI NOT GREAT. AFIFI'S LINE IS TO AVOID
HAVING THE SECRETARIAT STICK ITS NECK OUT ON THIS ONE AND TO
LEAVE THE RUNNING TO THOSE BOARD MEMBERS, PRINCIPALLY THE U.S.,
WHICH PUSED FOR FURTHER ACTION ON EVALUATION FRONT AT IDB-VII
AND MAY BE ANXIOUS TO MOVE AT PC-V. IN THIS CONNECTION AFIFI
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DROPPED INTERESTING COMMENT THAT MCCUSKER WOULD PROBABLY
NOT BE ABLE TO ACCOMPLISH MUCH ON EVALUATION IN NEAR FUTURE
SINCW HIS MAN ON EVALUATION IS SUPPOSED TO BE DAGUERRE
(VIENNA A-290). LATTER, HOWEVER, ACCORDING TO AFIFI IS FUMING
BECAUSE HE OUTRANKS MCCUSKER AND FEELS HE SHOULD HAVE BEEN
NAMED HEAD OF THE UNIT. AS A RESULT HE IS BEING COMPLETELY
UNCOOPERATIVE. FURTHERMORE, AFIFI NOTED THAT ABDEL-RAHMEN
HAS NOW ESTABLISHED A SPECIAL TASK FORCE AT DIVISION DIRECTOR/

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DEPUTY DIRECTOR LEVEL TO BE CHAIRED BY AFIFI WHICH HAS
BEEN GIVEN SUBSTANTIVE RESPONSIBILITY FOR PREPARING NEXT MEDIUM-TERM
PLAN AND BIENNIAL PROGRAM/BUDGET. IN RESPONSE TO QUERY WHAT
FUNCTION THIS LEFT MCCUSKER UNIT, AFIFI SAID IT WOULD SERVE AS
"SECRETARIAT" TO THE TASK FORCE. WOULD APPRICIATE INDICATION
WHETHER KITCHELL STUDY UNDER ARRANGEMENTS OF KIND MENTIONED
PARA FOUR ABOVE WOULD BE OF INTEREST. IF SO, ASPECTS OF SUCH
EXERCISE WOULD PROBABLY REQUIRE MORE DETAILED DISCUSSION WITH
AFIFI/MCCUSKER. WE COULD, OF COURSE, SHARE WITH AND ATTEMPT
INTEREST OTHER DELEGATIONS IN THE RESULTS LOOKING TO POSSIBLE
JOINT INITIATIVES AT PC-V OR LATER. STIBRAVY

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